

**Betsi Cadwaladr University Health Board (BCUHB)**  
**Confirmed Minutes of the Planning, Population Health and Partnerships**  
**Committee held in PUBLIC**  
**on 18 June 9:30 – 10.45**  
**in the Boardroom, Carlton Court, St Asaph and via Teams**

<b>Committee Members Present</b>	
<b>Name</b>	<b>Title</b>
Clare Budden	Chair of PPHP Committee
Gareth Williams	Independent Member (Vice Chair)
<b>In Attendance</b>	
Chris Stockport	Executive Director of Transformation, Strategic Planning and Commissioning (Executive Lead) <i>part meeting</i>
Jane Moore	Acting Executive Director of Public Health
Helen Stevens-Jones	Director of Partnerships, Engagement and Communications
Dylan Roberts	Chief Digital and Information Officer
Pam Wenger	Director of Corporate Governance
Paolo Tardivel	Director of Transformation and Improvement <i>part meeting</i>
Lydia Orford	Principal Public Health Practitioner <i>part meeting</i>
Nesta Collingridge	Head of Risk Management <i>part meeting</i>
<b>Committee Support</b>	
Philippa Peake-Jones	Head of Corporate Affairs
Laura Jones	Project Support Manager (Corporate Governance)

<b>Agenda Item</b>	<b>Action</b>
<b>OPENING BUSINESS</b>	
<b>PP24/29 Welcome and Apologies</b>  PP24/29.1 Apologies were provided for Caroline Turner and Williams Nichols. Paolo Tardivel joined the start of the Committee on behalf of Chris Stockport who joined later in the meeting.	
<b>PP24/30 Declarations of Interest</b>  PP24/30.1 No declarations of interest were raised.	
<b>PP23/31 Minutes from the previous meeting</b>  PP24/31.1 The minutes were approved as a true and accurate record.	
<b>PP24/32 Matters Arising &amp; Table of Actions</b>  PP24/32.1 The Vice Chair highlighted that the Digital Health & Care Wales (DHCW) Board will be visiting North Wales next week. The Chief Digital and	

Information Officer confirmed that a series of meeting will take place during the visit including a joint informal Executive Team meeting. It was also confirmed that members of the DCHW Board will be shadowing members of staff on the front line during the visit. The Chief Digital and Information Officer confirmed that the team will work on the key messages to be shared during the visit.

### **PP24/33 Population Health – Focus on System Approaches to Weight Management**

**PP24/33.1** The Chair welcomed the specific focus on this item by the Committee. The Acting Executive Director of Public Health stated that weight management is a key area of focus and cannot be addressed by an individual organisation or a single intervention. To address this issue there is a need to look at a whole system approach in terms of interactive collaboration that delivers change. Lydia Orford, Principal Public Health Practitioner thanked the Committee for the opportunity to discuss the whole system approach to weight management and gave a presentation to the Committee.

**PP24/33.2** The presentation highlighted that Welsh Government initially introduced the Healthy Weight Healthy Wales strategy which included four key themes and eight priority areas. The strategy provided a focus on leadership and enabling change from a National delivery level and a team were established in each Health Board as well as Public Health Wales. The team within the Health Board formed a system narrative that focussed on engaging with all partners and stakeholders. The Principal Public Health Practitioner shared some statistics relating to obesity and stated that there are also wider determinants that affect health such as inequality in disposable income and geographical areas.

**PP24/33.3** The Principal Public Health Practitioner made reference to the nine step whole system approach which the team have been working through focussing on long term sustainable change and embedding this into the system. A variety of workshops have taken place across North Wales collaborating with a range of partners. The outcome of this work identified 94 causes of obesity and this has formed a system map to highlight areas where the Health Board and partners can intervene. The team focussed on five key areas in detail reviewing how to address long term sustainable change in these areas.

*Paolo Tardivel left the meeting and Chris Stockport joined the meeting*

**PP24/33.4** The Principal Public Health Practitioner highlighted the outcomes of the work to the Committee stating that the Healthy Weight Healthy Wales strategic delivery plan was launched in 2023/24 and has now been presented to a wide range of partners. There has been progression around areas of public health and spatial planning and the team are proud of their achievements to date. The team continue to develop the Health Board food and drink retail policy which aims to provide opportunities for staff, patients and visitors to access healthy food and drink options. Going forward the team will concentrate on building relationships, strengthening systems, ensuring access to healthy and

affordable food and promoting activity in schools and workplaces. It was agreed that the presentation would be circulated after the meeting.

LJ/PPJ

**PP24/33.5** The Executive Director of Transformation, Strategic Planning and Commissioning stated that the presentation had been a valuable deep dive item and queried how this links into the Health Boards internal system to ensure it becomes more visible and offered a link in for the team. The Principal Public Health Practitioner confirmed that a six monthly report is shared at the Population Health EDG and welcomed the opportunity to showcase the work completed to date. The Vice Chair suggested segmenting the emphasis as the current work programme covers a large spectrum. The Principal Public Health Practitioner stated that the aim is to change the environment we live in that drives us to unhealthy choices. The Acting Executive Director of Public Health added that weight management is a difficult tool to manage therefore the aim of the programme is to adopt a whole system approach.

**PP24/33.6** The Director of Partnerships, Engagement and Communications stated a close connection to the work in the partnership space confirming the need to do more work with the Regional Partnership Board and also suggested the diabetes work could link in to the work programme. The Principal Public Health Practitioner agreed confirming that need for collaborative working. The Chair stated that it had been useful for the Committee to focus on a specific topic and suggested that in terms of the recommendations the Committee should be endorsing the promotion of healthy weight. The Chair also stated that a lot of work is taking place around system leadership and suggested further work is completed within the voluntary sector. In terms of the current budget being funded by Welsh Government, the Chair suggested the Board discuss investment in this area of work. It was agreed that the Board would review potential opportunities for investment in prevention at a forthcoming Board Development session.

PW

**PP24/33.7** The Chair made reference to the statistics highlighting the inequality in disposable income and querying how the Health Board could potentially influence the Government to ensure people can afford to eat well. The Principal Public Health Practitioner stated further work is required adding that the Health Board currently ensure that the most affordable item on the menu is the healthiest. The Acting Executive Director of Public Health stated that this item will be reviewed in further detail at a Board Development session focusing on prevention, health intervention and a sustainable health system.

**PP24/33.8** The Director of Corporate Governance queried how the Committee will monitor progress against the programme suggesting a delivery plan returns to the Committee around assurance. In terms of risk, the Director of Corporate Governance suggested work is completed to review risks that relate to this programme and how the Committee have oversight of the risks. It was agreed that the Committee receive a delivery and risk plan as part of the Public Health report.

JM

*The Principal Public Health Practitioner left the meeting*



### PP24/34 Major Change Programmes Update

**PP24/34.1** The Executive Director of Transformation, Strategic Planning and Commissioning presented the item highlighting the three major change programmes that have been identified. There is a need to ensure the project initiation document (PID) for each programme is correct. A paper will go to the Executive Team on 19.06.24 to finalise the PIDs and gain sign off. An additional major change programme focussing on planned care is being proposed and additional work is required in relation to the PID for urgent and emergency care. The Executive Director of Transformation, Strategic Planning and Commissioning suggested that two out of the four PIDs should be approved by the Executive Team however there is more work to be done on the additional two PIDs.

**PP24/34.2** The Chair stated that it is good to see the programme structure and progress within a clear project management approach. It was suggested that going forward with four programmes may be difficult to manage effectively. The Vice Chair agreed but stated that there is a need to include planned care to ensure alternative health care is utilised to deter people attending ED. The recommendations were supported.

### PP24/35 Primary Care Board Update

**PP24/35.1** The Executive Director of Transformation, Strategic Planning and Commissioning presented the paper highlighting that an initial meeting of the Primary Care Board has taken place where the Group agreed a working structure. The Group has previously been focused on operational delivery and there is now a need to focus on strategic factors including the financial elements of primary care. It was noted that the headings included in the paper were incorrect. The next meeting of the Group is taking place over the next few weeks and there is an aim to change ways of working going forward. The Executive Director of Transformation, Strategic Planning and Commissioning is supporting this journey and will continue to report back to the Committee.

**PP24/35.2** The Chair stated that this was a helpful update and the Committee have been assured that the Primary Care Board is now in place. The Vice Chair raised an interest in being involved in the strategic element of the agenda. The Director of Corporate Governance suggested it would be a good opportunity to plan a Board Development session around primary care. The Acting Executive Director of Public Health supported the focus on primary care suggesting this links in with the work around Inverse Care Law, social work and diabetes to help collaborate the thinking around strategic development. It was agreed that Primary Care would be a focus as part of the Board Development Plan.

*Clare Budden left the meeting and Gareth Williams took on the role of Chair. It was noted that the Committee were no longer quorate however there were no items on the agenda for decision.*

PW

<p><b>PP24/36 Corporate Risk Register Report</b></p> <p><b>PP34/36.1</b> The Committee received assurance on the presented corporate risks that the Committee had oversight for. It was noted that further work would be undertaken at the forthcoming Board Development Session to ensure that the Corporate Risks reflected the concerns of the Board.</p>	
<p><b>PP24/37 Agree Items for Referral to Board / Other Committees</b></p> <p><b>PP24/37.1</b> There were no items to refer.</p>	
<p><b>PP24/38 Agree Items for Chairs Assurance Report</b></p> <p><b>PP24/38.1</b> It was agreed that this would be discussed outside of the meeting.</p>	
<p><b>PP24/39 Review of Meeting Effectiveness</b></p> <p><b>PP24/39.1</b> It was agreed that future planning is required to ensure the Committee align to the annual plan.</p>	
<p><b>PP24/40 Date of next meeting</b></p> <p>Tuesday 20<sup>th</sup> August 2024, 9.30-12.30pm</p>	
<p><b>PP24/41 Resolution to Exclude the Press and Public</b></p> <p><i>‘Those representatives of the press and other members of the public be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest in accordance with Section 1(2) Public Bodies (Admission to Meetings) Act 1960’</i></p>	